Strategy 2018-2022:
Addressing suggestions received from the network-wide consultation

UN Environment

We would like to thank the teams in UN Environment for their comments to the strategy, which have improved the document as a common approach on the shift to sustainable consumption and production across the One Planet network. The adopted strategy can be found here.

The strategy addressed several recommendations received from organisations across the network, which were discussed in detail at the 3rd meeting of the Strategy Task Force. The report from that meeting is available here. The key improvements to the version of the strategy you have commented on are: 1) Strengthening the links between the strategy and the Indicators of Success; 2) Strengthening the pillar of the strategy on demonstrating impact; 3) Presenting SCP as an approach to address key cross-cutting issues; 4) Clarifying progress measurements by using targets from the Indicators of Success; 5) Addressing financing throughout the strategy, and 6) Raising the level of the ambition of the strategy to become an implementation platform for SDG 12.

Detailed feedback from UN Environment stakeholders on the language and structure have been integrated to the extent possible throughout the strategy document. In addition, please find below general feedback on the overarching comments.

- **Raise the level of ambition of the strategy and define the scale of change to be catalysed.**
  The strategy task force discussed the need define the tangible change that the One Planet network aspires to catalyse, in particular in relation to mobilising political and financial support and engaging strategic partners. The following steps were therefore undertaken:
  - The following proposal was put forward to the strategy task force:
    *The tangible change the network aspires to catalyse and enable at country level, with the provision of the necessary financial resources and the shared responsibility of national authorities and programme partners, are essential to a successful implementation of the strategy. Preliminary indication of the change the network aspires to catalyse (to be further refined following the adoption of this strategy) are:*:
      - 20% of public procurement is sustainable
      - 30% of the share of products in biggest retailers in the country are sustainable
      - 25% reduction in food waste and loss
      - 20% reduction in waste generation, material use, and water use in buildings and construction.
      - xx% Recycle rate (tons of material recycled)
      - Amount of public and private financial resources supporting the shift to SCP catalysed, unlocked or saved through actions supported by the One Planet Network (5 USD catalysed or unlocked for every USD invested)
  - The Strategy task force agreed on the importance of defining the change; however it would require additional time, full engagement of programme leads and board members, and potentially a collaboration with the international resource panel.
  - Therefore an additional action point (4.a) has been included on defining the tangible changes the network aspires to catalyse, instead of including the proposed aspirational changes. It is also
proposed that this point be addressed during the Executive Meeting in May 2018. UN Environment is invited to make an intervention on this point during the meeting.

- **Highlight the overarching nature of objective 1 and include reference to planetary boundaries.**
  - The overarching nature of objective 1 has been strengthened to reflect aspects such as monitoring of trends and coordinated national implementation; objectives 2, 3 and 4 have also been adjusted (see next point) to be the pillars that contribute to being an implementation mechanism for SDG12.
  - To visualise this, a diagram has been included in the first section of the strategy, which reflects the overarching nature of the first strategic objective
  - Inclusion of clear references to “planetary boundaries” was proposed to the strategy task force; whereas this reference is not included in the text, the use of “limited resources” is included.

- **Stronger links to the existing indicator framework (Indicators of Success)**
  - Objectives 2 and 3 have been strengthened to fully integrate the Indicators of Success.
    - Objective 2 of the strategy is now aligned with the solutions provided rather than focusing only on practices. This would include 10YFP indicators of success on production of knowledge and tools, use of knowledge and tools, trainings, technical assistance, implementation of policies, changes in practices.
    - Objective 3 is now aligned with leading and influencing the shift to SCP. This would include 10YFP indicators of success on network, coordination, outreach and communication, commitments.

- **Quantification of Key Performance Indicator (KPI) targets**
  - There was a request to clarify how several of the targets in the strategy have been quantified.
    - To respond to this, monitoring the implementation of the strategy will be undertaken through disaggregated targets of the Indicators of Success. The progress measurement (KPIs) are linked directly to the output, outcome and impact indicators of the Indicators of Success.
    - The targets have been defined on the basis of baseline data available from the reporting on the Indicators of Success.

- **Addressing the financing of measurable change**
  - To more fully address the issue of financing, it has been integrated across several sections of the strategy rather than having a stand-alone section. In addition to reference to the Trust Fund under objective 1, this includes:
    - Financing included in the way forward (concluding section of strategy);
    - Mainstreaming SCP in financial institutions programmes under objective 3;
    - Funding catalysed, unlocked or saved through actions supported by the One Planet Network, under objective 2.

- **Action over the next five years**
  - The document does not contain a timeline with milestones or specific actions to be taken over the next five years.
    - The Strategy task force made a clear decision very early on in the strategy development process that the strategy would define the priorities -the “what” – but would not define the implementation – the “how and who”.
    - To ensure an effective and coordinated implementation each programme, region and group of actors will integrate the strategy into its work plans. A paragraph has been added to this effect in “way forward” section of the strategy. Further to this, the implementation of the strategy will be the focus of the upcoming Executive meeting in May 2018.
• **Going beyond 2022**
  
  o The strategy provides a clear way forward for the next 5 years on the shift to sustainable consumption and production across stakeholders and regions. It defines priorities within the broad mandate of the 10YFP, which address emerging trends and strategic gaps identified and which the diverse strengths of the network can help address.
  
  o On the other hand, suggestions received on extending the duration of the 10YFP beyond 2022 have not been included in the strategy, as such a decision would affect the mandate and may require a different process.